WBC Regional Developer Panel

Carr City Centers Mike Wilson Senior Vice President - Construction























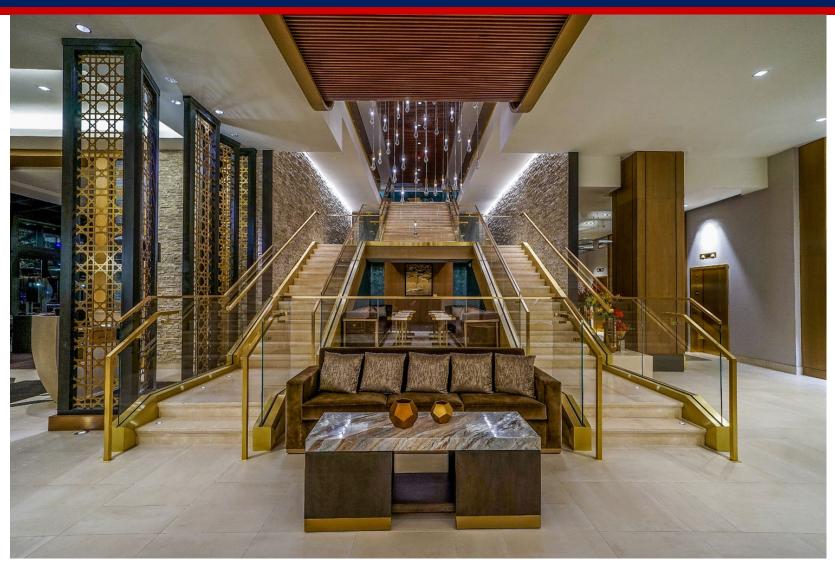
WORKREADY



- Mixed-use acquisitions & development company
- Carr has been building homes, workplaces, hotels and places to shop for more than a century.
- Site selection, entitlement, development management & construction management.
 - Inception to delivery
- Developing in partnership with communities, working with multiple stakeholders, and improving the overall fabric of the neighborhood for those served.



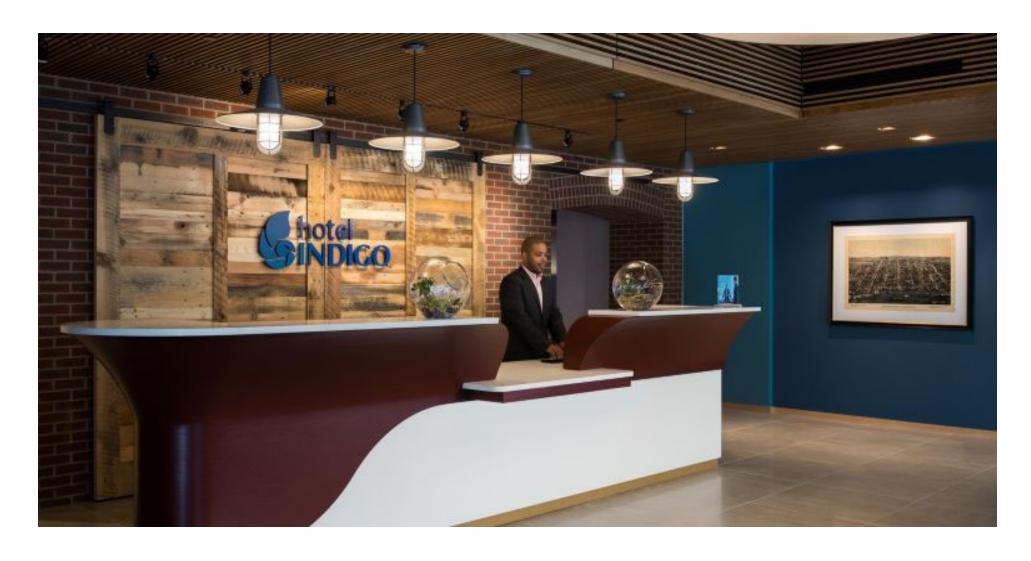
INTERCONTINENTAL.



Parcel 3B - Luxury full-service hotel per the PUD & LDA documents with CARR DC

Hotel Indigo, Old Town Alexandria

Delivered April 2017





Delivered May 2018



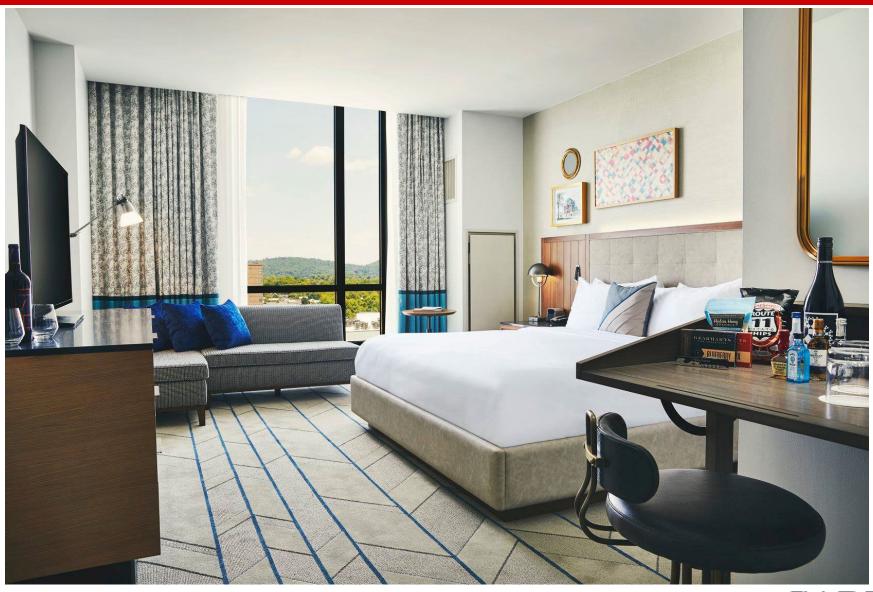










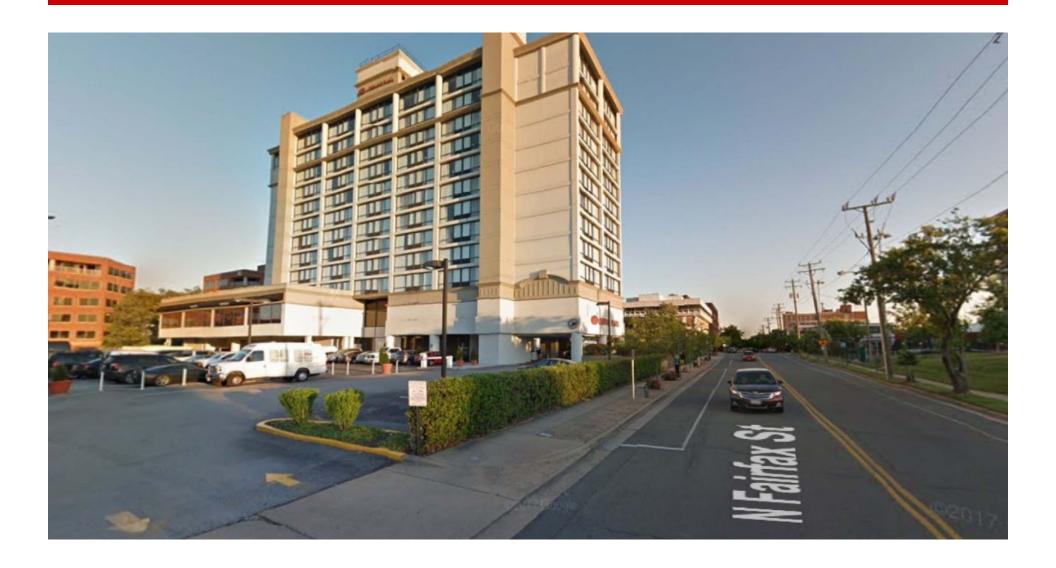








The Crowne Plaza





The Crowne Plaza – Q1, 2019 Construction Start



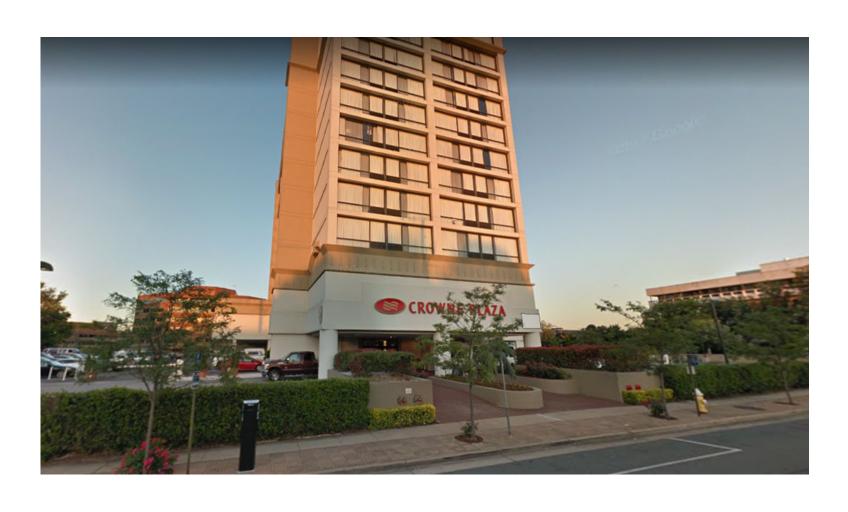


CROWNE PLAZA: HIGHEST AND BEST USE

HIGHEST & BEST USE DETERMINATION

- \$50 ADR VARIANCE FROM KING ST
- UNCAPTURED VIEW PREMIUM

- NEARBY NEW CONSTRUCTION RESIDENTIAL SELLING AT TOP OF MARKET
- SURFACE PARKING LOT RINGING TOWER



CROWNE PLAZA ADAPTIVE RE-USE

Objective: Transform a 12story EIFS structure surrounded by surface parking...

...to a contemporary mixed-use development that brings activity, art and open space to the street face.





Alexandria Density Challenges

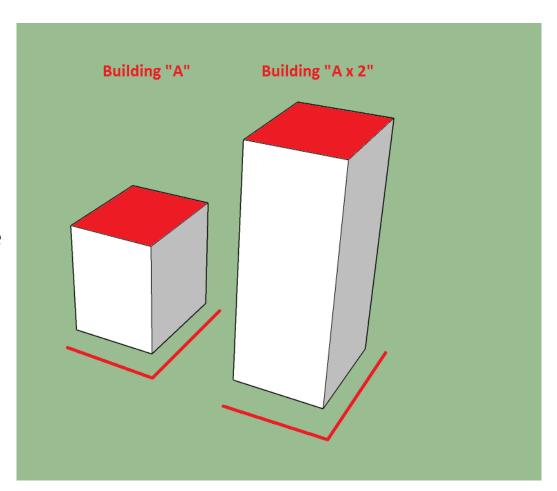
Fixed Cost

- Roof Area
- Sitework/utilities
- Entitlement
- Carry
- Labor

Fixed Cost is spread over <u>HALF</u> of the sellable density

Available Offsets

- Building Materials
- Proffer Costs
- Land Value





PLANNING GOALS

- High Quality Architecture
- Open Space/Livability
- Public Amenities

MARKET REALITIES

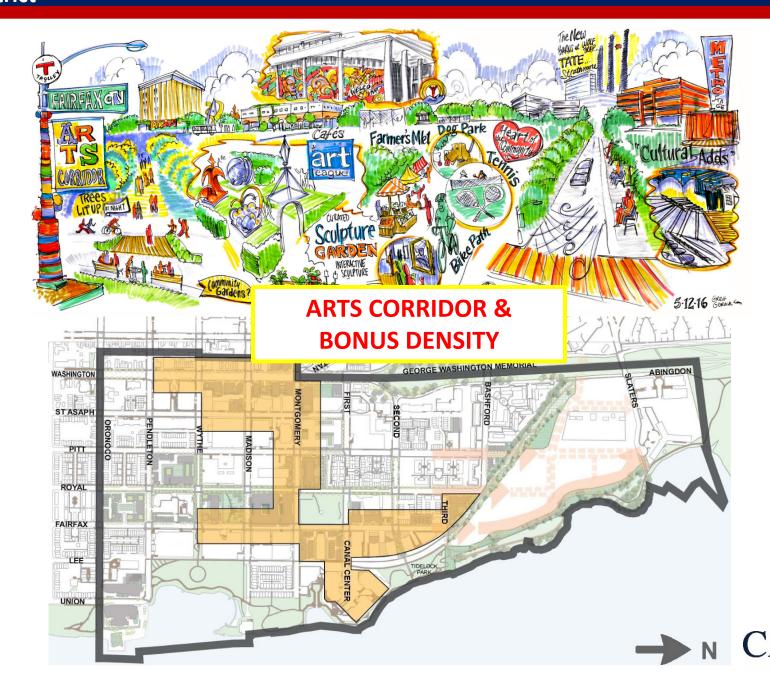
- Hotel ADR
- Apartment Rents
- Non waterfront condo sales

Hurdles

- 2-year DSUP
- Proffer Costs
- Archeology
- Material Escalations
- Backlog & Labor Demand



Old Town North Arts District



PROGRAMMING

- 41 TOWNHOUSES
- 134 RESIDENTIAL UNITS
- PUBLIC ART ALONG MT VERNON TRAIL

- 7,000sf METRO STAGE THEATRE
- ROOFTOP WATER-VIEW CLUBROOM
- PEDESTRIAN GREENWAY TO MVT





CROWNE PLAZA ADAPTIVE RE-USE

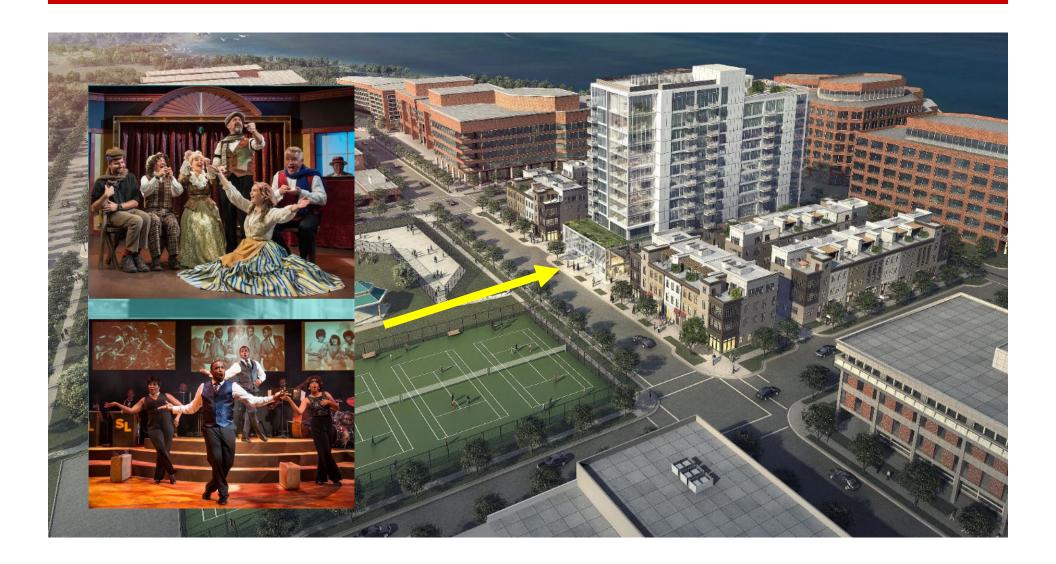
DESIGN FEATURES

- Gut and re-skin tower in light, contemporary materials
- Maintain floor-to-ceiling glass
- Add balconies for residential
- Add PH units at existing pool deck

- Strengthen the existing PT structure, increase foundation capacities & supplement the lateral reinforcing
- Jewel box Arts Center at site entry
- Balance traditional & contemporary in wood-



The Crowne Plaza – Q1, 2021 Delivery



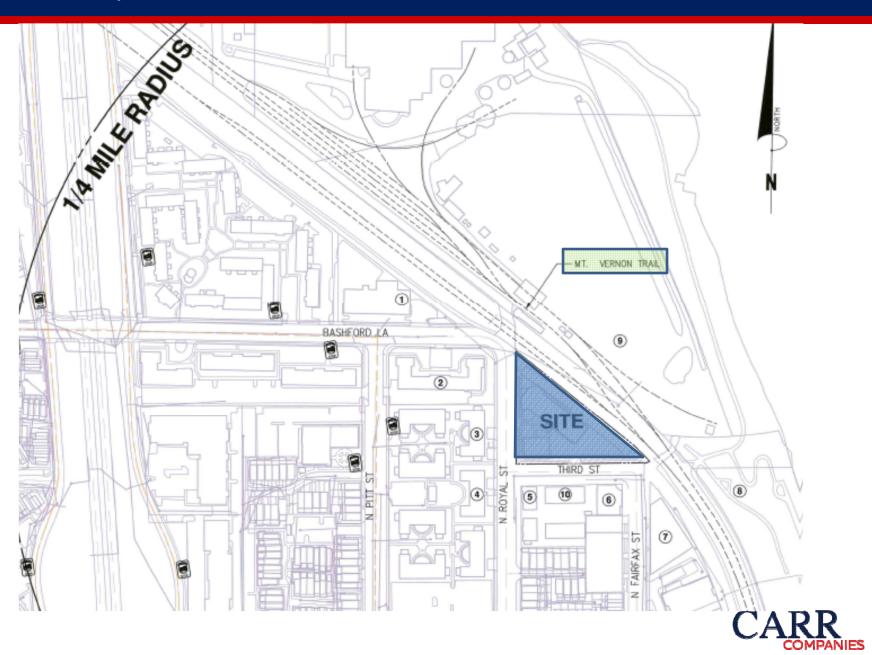


1201 North Royal – Q3, 2019 Construction Start

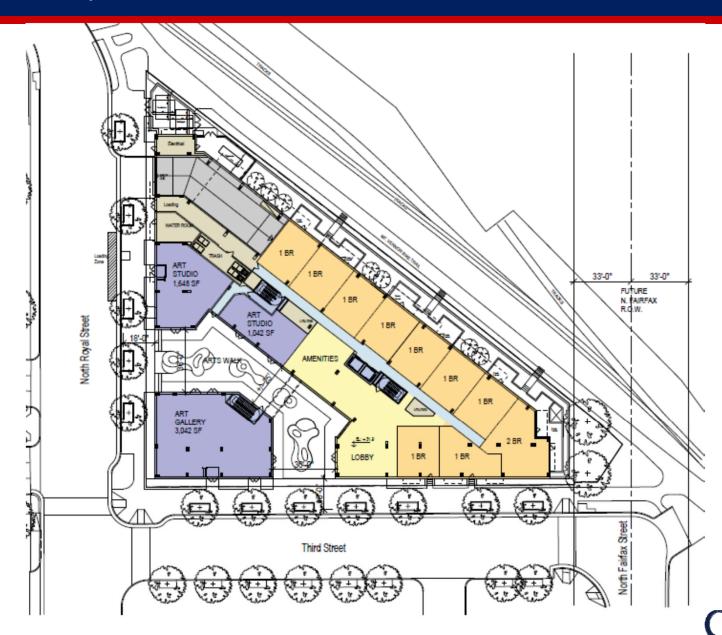




1201 North Royal – Q3, 2021



1201 North Royal – Q3, 2021



1201 North Royal – Q3, 2021

<u>Type</u>	<u>Number</u>	<u>Percentage</u>	Size Range	Average Size
1 Bedroom	4	5%	702 - 776	739
1 Bedroom + Den	11	15%	816 - 1109	881
2 Bedroom < 1400	21	28%	1164 - 1305	1260
2 Bedroom > 1400	23	31%	1434 - 1595	1560
2 Bedroom + Den	15	20%	1760 - 2736	2129

- Direct access to the Mount Vernon Trail
- Anchor to the Arts Corridor developed by the Old Town North Small Area Plan
 - Arts Walk
 - Art studios and classrooms in partnership with the Art League
- Luxury condominiums with unobstructed water views
- Future gateway building to new development to the north





WORKREADY